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GRP Limited

Investor Presentation August 2019



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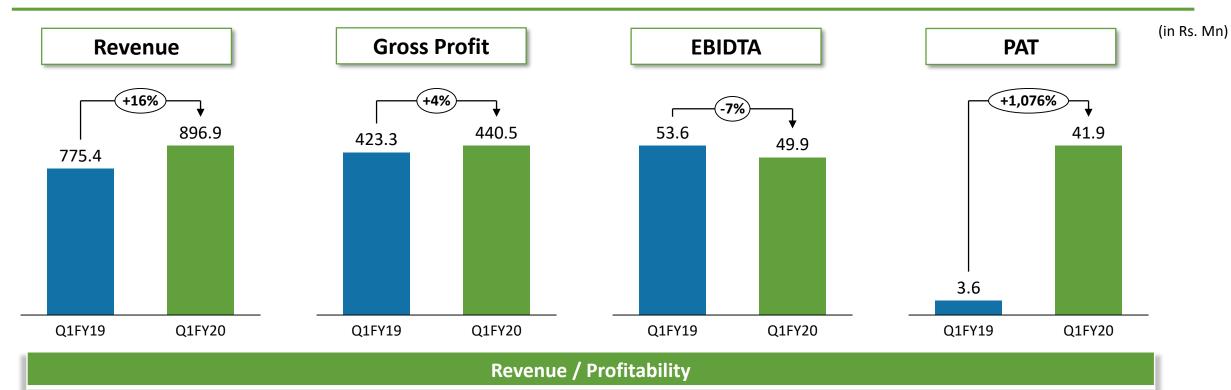
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Performance Highlights



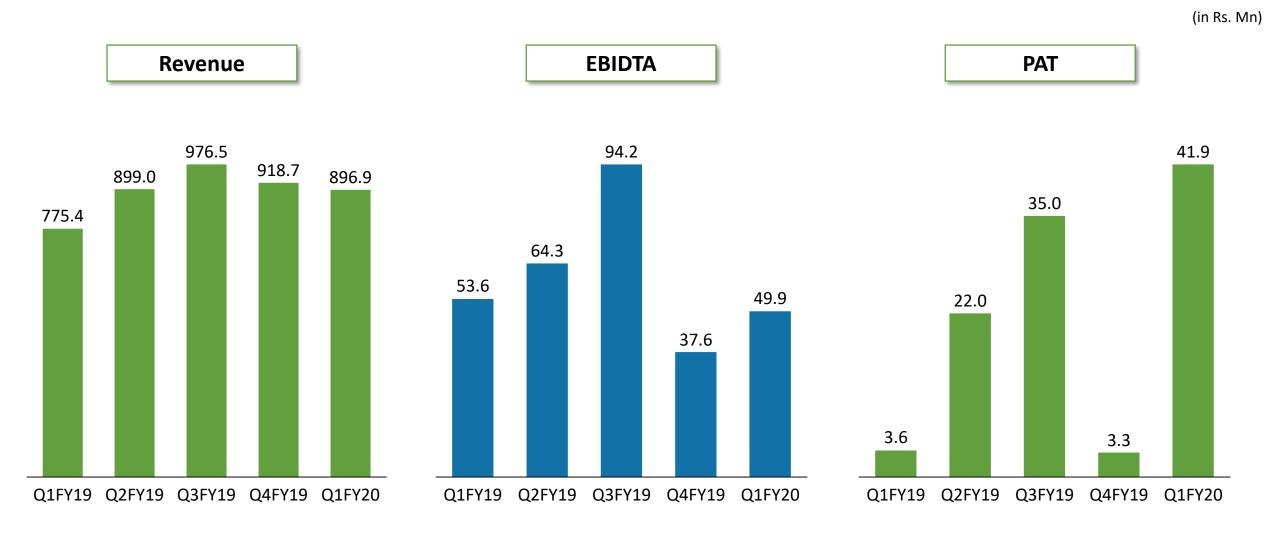
Performance Highlights for Q1FY20^{*}





- Revenue growth of 16% Y-o-Y on back of increased volumes, higher realizations for our products, growth in the new Business Units
- EBITDA decreased by 7% Y-o-Y as operating expenses increased by ~6% Y-o-Y
- PAT jumped due to a gain on deferred tax component amounting to ~Rs. 3.56 Crores.





5



The company has achieved growth in volumes in this difficult environment in the domestic tyre industry

Drop in operating margins is on account of temporary material import restrictions in a SKU

Focused opportunities in the tyre sector would positively impact the profitability of the business



Operational Highlights



1 Franchisee added in GRP- Marangoni Re-treading in Q1FY20 taking the total franchisees to **8**

Automation remains a key focus area towards improving margins

Capacity Utilization for GRP remains high despite softening in Auto industry





Reclaim Rubber

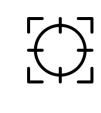


3 New Customers in Q1FY20

2 Customers from top 15 global tyres companies and 1 is a top tyre manufacturer in India



lacksquare



Focus on Multiple Segment & Low Represented International Markets

Focus on automotive and non-automotive segment. Significant volume growth registered in non-automotive segment

Focus on key low represented international market such as Sri-Lanka, ASEAN, Africa & Russia starting to yield results



Automation & Upgradation

Aggressive push for automation across plants started early last year has started to yield results Technology upgrades being carried out across plants to boost plant productivity



New Product Development

New product development initiatives under way to enhance finished goods properties along with use of alternate raw materials in line with market dynamics

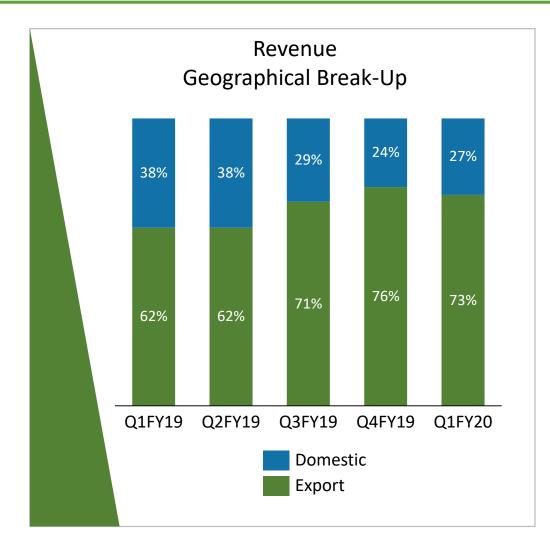


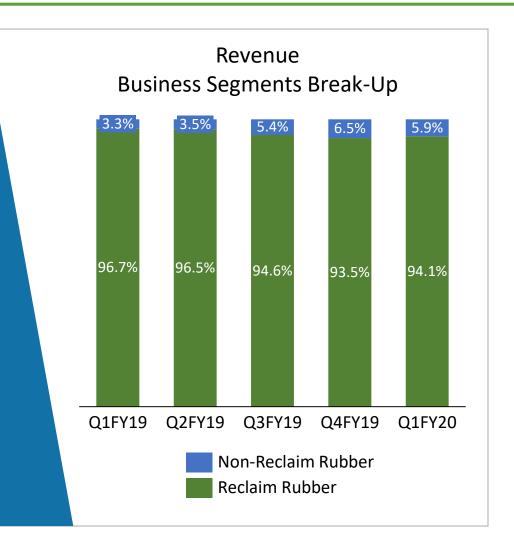
Re-treading New Franchisee in Chennai 1st metro city franchisee commissioned in Chennai which is among top 5 No. of Franchisees truck tyre market in India 8 0 **Ringtread** Ringtread (imported) contributes 40% to our re-tread sales Ringtread sells at a premium to standard re-treads 3 **Business Highlights** Made in India All flat treads are now made in India from Jun-19 under outsourcing model Dec-18 Jun-19 This leads to improving margins, speed to market and responsiveness to customer changes in demand lacksquare**Industrial Polymers** Approvals

Approval from 3 large customers, 2 being the largest furniture manufacturers in India and the other is country's one of the largest Polymer Compounders

Segment Wise Performance Trend*







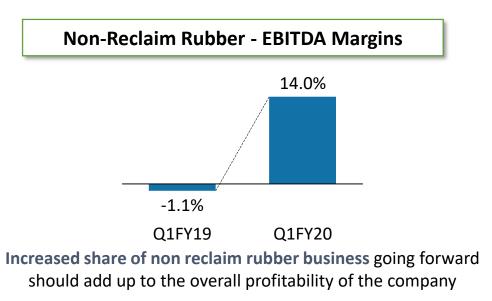
*Data On Standalone Basis



Particulars (in Rs. Mn)*		Reclaim Rubbe	er	Non-Reclaim Rubber		
	Q1FY19	Q1FY20	% Growth	Q1FY19	Q1FY20	% Growth
Revenue (Net of Taxes)	748.0	842.2	12.6%	27.5	54.8	99.5%
Raw Material	340.3	433.1		11.9	23.3	
Other Expenses	354.7	366.8		15.9	23.9	
EBIDTA	53.9	42.3	-22.0%	-0.3	7.6	-
EBIDTA Margin	7.2%	5.0%		-1.1%	14.0%	

✓ Growth in revenue is witnessed in both our Reclaim and Non-Reclaim Rubber Business

- Revenue for Q1FY20 for Reclaim Rubber business increased by
 13% and Non-Reclaim Rubber business increased by 100%
- ✓ EBIDTA Margin for Q1FY20 stood at 5% & 14% for Reclaim and Non-Reclaim Rubber business respectively



*Data On Standalone Basis

Standalone Q1FY20 Profit & Loss Statement



Profit & Loss (Rs. Mn)	Q1 FY20	Q1 FY19	Y-o-Y	Q4 FY19	Q-o-Q	FY19
Revenue (Net of Taxes)	896.9	775.4	16%	918.7	-2%	3,569.6
Cost of Goods Sold	456.4	352.1		459.4		1,719.3
Gross Profit	440.5	423.3	4%	459.3	-4%	1,850.3
Gross Profit Margin	49.1%	54.6%		50.0%		51.8%
Employee Cost	148.6	132.7		143.0		582.8
Other Expenses	242.0	237.0		278.8		1,017.8
EBIDTA	49.9	53.6	-7%	37.6	33%	249.7
EBITDA Margin	5.6%	6.9%		4.1%		7.0%
Other Income	2.0	1.8		3.2		8.7
Depreciation	32.8	31.8		32.8		129.6
Finance Cost	11.3	15.2		0.5		46.5
PBT	7.8	8.4	-7%	7.5	4%	82.4
Тах	(34.2)	4.8		4.2		18.6
PAT	41.9	3.6	1,076%	3.3	1,184%	63.8
PAT Margin	4.7%	0.5%		0.4%		1.8%
Cash Profit	74.8	35.4	111%	36.1	107%	193.4



Consolidated Q1FY20 Profit & Loss Statement



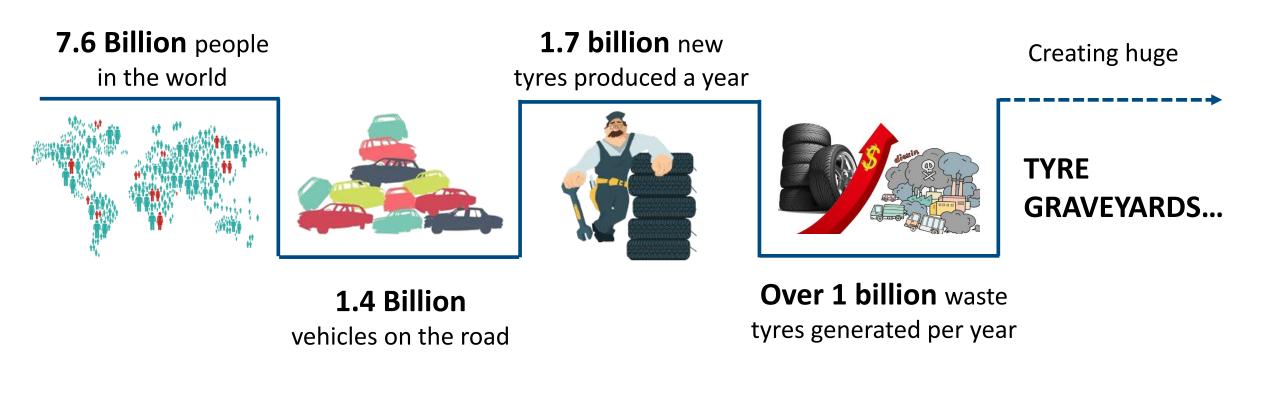
Profit & Loss (Rs. Mn)	Q1 FY20	Q1 FY19	Y-o-Y	Q4 FY19	Q-o-Q	FY19
Revenue (Net of Taxes)	898.3	776.0	16%	918.5	-2%	3,573.7
Cost of Goods Sold	453.5	350.2		453.7		1706.8
Gross Profit	444.8	425.8	4%	464.8	-4%	1,866.9
Gross Profit Margin	49.5%	54.9%		50.6%		52.2%
Employee Cost	149.5	133.6		143.8		586.3
Other Expenses	244.2	239.5		281.1		1,026.9
EBIDTA	51.1	52.7	-3%	40.0	28%	253.7
EBITDA Margin	5.7%	6.8%		4.4%		7.1%
Other Income	0.9	1.2		2.4		4.9
Depreciation	33.3	32.7		33.7		133.1
Finance Cost	11.5	15.5		0.5		47.3
Profit Before Share of Profit/(Loss) of JV's	7.3	5.7	29%	8.2	-11%	78.1
Share of Profit/(Loss) of JV's	-	(1.1)		(1.7)		(6.0)
РВТ	7.3	4.5	62%	6.5	13%	72.1
Tax	(34.1)	4.8		4.5		18.9
PAT	41.4	-0.3	-	2.0	1,983%	53.3
PAT Margin	4.6%	0.0%		0.2%		1.5%
Cash Profit	74.7	32.4	130%	35.7	109%	186.4



Introduction







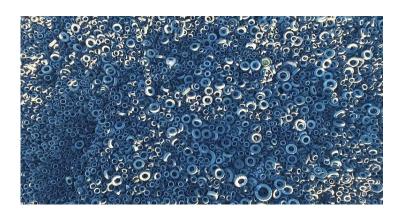
... HUGE OPPORTUNITY



...presenting a HUGE OPPORTUNITY



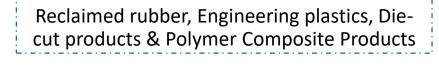
Huge tyre graveyards that can be seen from Space





GRP uses end-of-life tyres to recycle and manufacture









POLYMER COMPOSITE



Recover, Recycle, Reuse' is GRP's raison d'etre as well as mantra for creating a clean planet

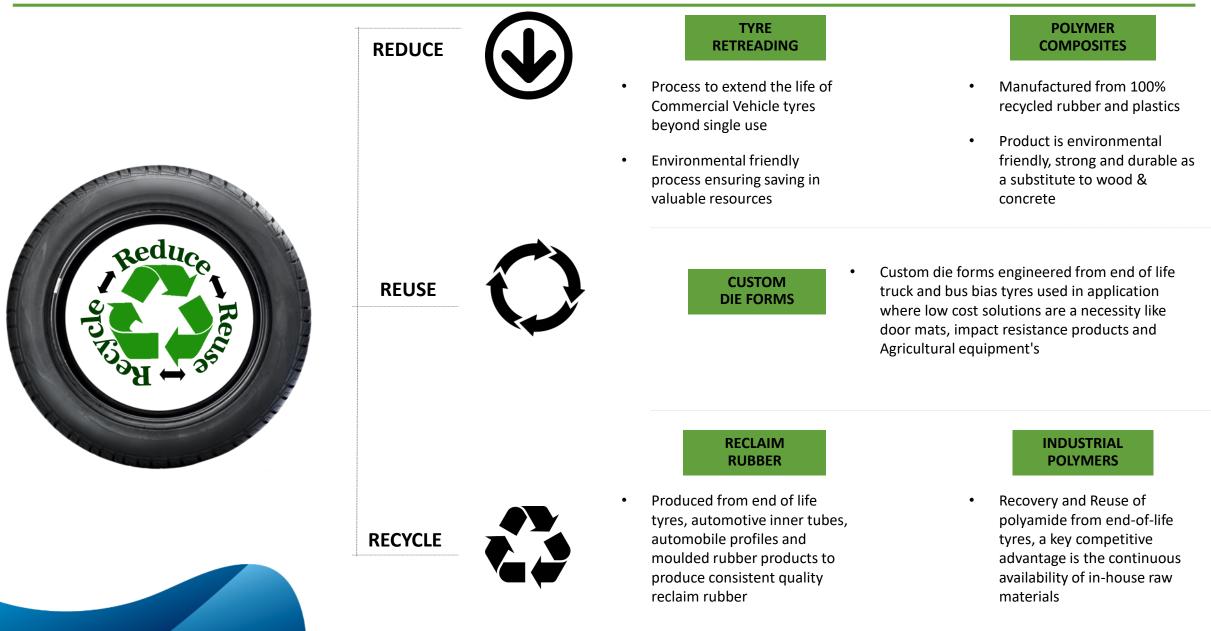
- GRP is one of the leading producers of reclaim rubber
- It recycles end- of-life tyres, automotive inner tubes, automobile profiles and moulded rubber products to produce consistent quality reclaim rubber
- The rubber produced emits 95% Lower greenhouse gas v/s virgin polymers





...to Reduce, Reuse & Recycle





Our Business



Believing in possibility of better tomorrow...





8 Manufacturing Units with 72,700 tons/year capacity



18% share in Indian Market & 50% of India's Export in reclaimed rubber



Supplies to **7 out of top 10** global tyre companies

Export presence in 60+ Countries across 300+ customers



~1.2 Mn End-of-Life tyres saved from reaching landfills Every Year



IATF, ISO and BS OHSAS REACH Certified for EU Zone

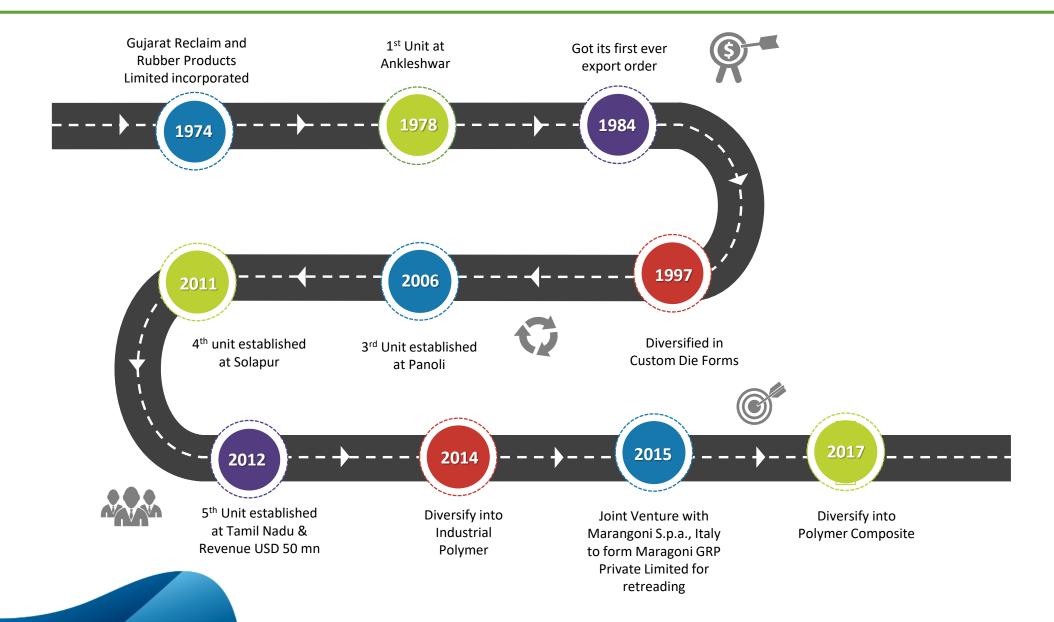


OUR VALUES



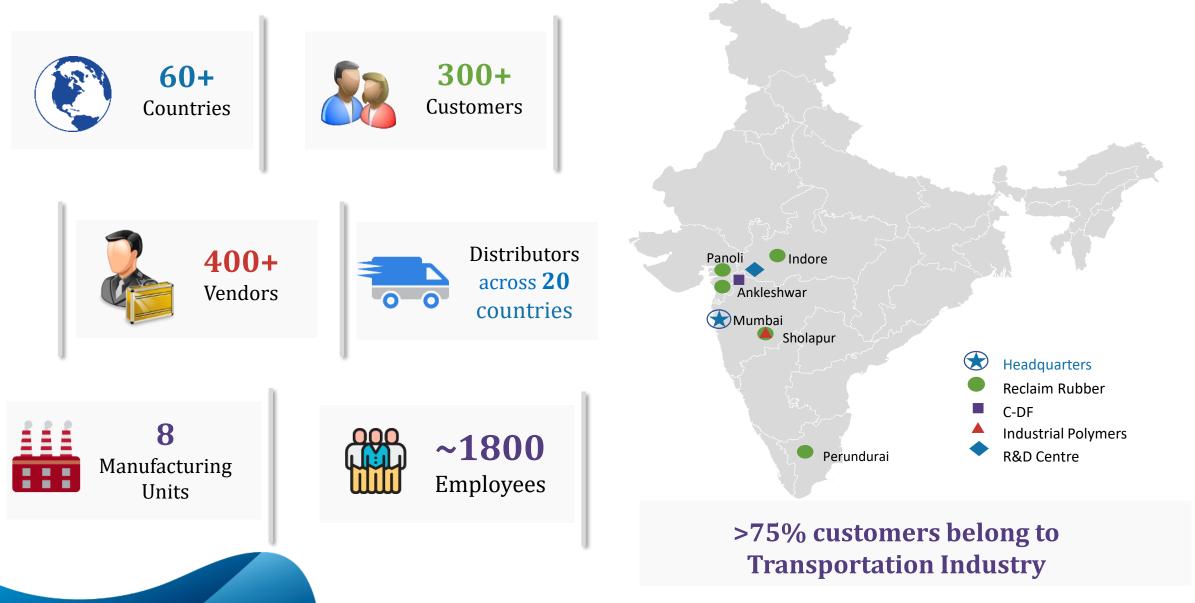
... since Four Decade & Counting



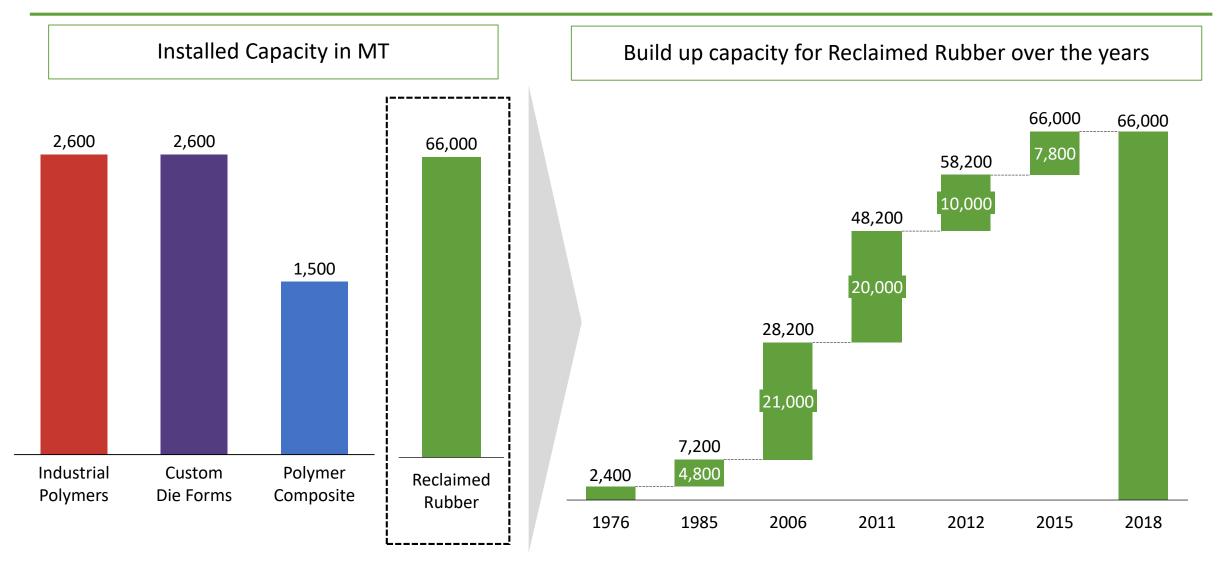


...serving the needs of Global Mobility Industry





...supported by self designed Manufacturing Facilities



IMPACT POSITI





- Continuous
 Development of New
 Products
- Expansion in New Product Categories

New Products



Process

- Automation of Processes
- Environment friendly
 Zero Discharge

Margin Improvement



Application

- Developing New Application across diversified Industries
- Products designed based on Customer application needs

Customer Relationship

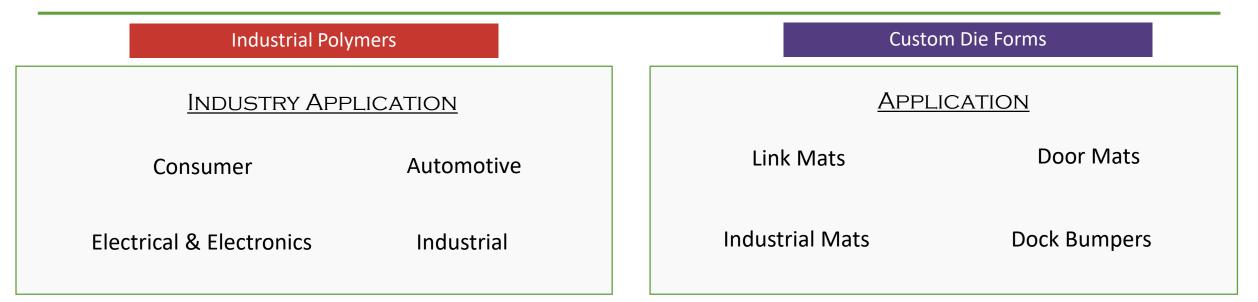






...across Business Verticals







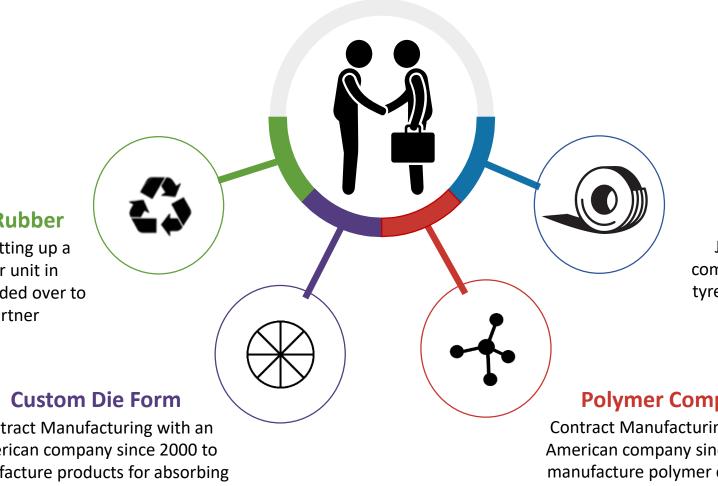
...all Major Tyre and Non Tyre Customer Relationships





...Global Partnerships for Business Growth





Reclaim Rubber

Successful in setting up a reclaim rubber unit in Malaysia and handed over to the local partner

> Contract Manufacturing with an American company since 2000 to manufacture products for absorbing vibration and sound

Tyre Retreading

Joint venture with an Italian company since 2015 for building a tyre retreading franchise business in India

Polymer Composite

Contract Manufacturing with an American company since 2017 to manufacture polymer composite products in India

27

...Distinguished Board of Directors





Dr. Peter Philip

Chairman & Non-Executive Director

No. of Years of Experience : More than 40 years in General Management

Qualification : Graduate with Honours from St. Stephen's College (Delhi) and Alumnus of Stanford University, USA and Selwyn College, Cambridge, UK. Also a director in The Malayala Manoram Co Ltd & Commercial Broadcasts Ltd.





Rajendra Gandhi

Managing Director

No. of Years of Experience : More than 39 years in General Management

Qualification : graduate engineer from the Indian Institute of Technology, Mumbai. Also a director in Steelcast Ltd.

Harsh Gandhi

Joint Managing Director

No. of Years of Experience : 15 years in various Managerial positions

Qualification : OPM program from Harvard Business School USA & holds a Bachelor of Science in Management Purdue University USA



Rajeev Pandia

Independent Director

No. of Years of Experience : More than 39 years and been influential in Strategic Planning, Project Evaluation & Management, Technology Transfer

Qualification : Bachelor in Technology (Ch.Eng.) IIT, Mumbai, & has obtained his Masters in Science from Stanford University, USA. Also a director in Excel Industries Ltd & The Supreme Industries Ltd.

...Distinguished Board of Directors





Mahesh Gandhi

Non-Executive Director

No. of Years of Experience : More than 30 years in General Management

Qualification : He is a Graduate and an accomplished industrialist and the Chairman of the Industrial Development & Investment Co. Pvt Ltd



Alpana Parida

Independent Director

No. of Years of Experience : 30 year Marketing career, spanning USA and India;

Qualification : Graduate from IIM (Ahmedabad) and has a Bachelor's degree in Economics from St. Stephen's College, Delhi University. Also a director in Cosmo Films Ltd & Primesec Investments Ltd



Saurabh Shah

Independent Director

No. of Years of Experience : More than 20 years of experience as advisor in the fields of public equity investments, private equity, capital markets and Merger & Acquisition in India

Qualification : MBA from the Stern School of Business at New York University. Also a director in Citicorp Finance (India) Ltd.



Nayna Gandhi

Non-Executive Director

No. of Years of Experience : More than 39 years and also director in Grip Polymers Ltd., (wholly owned subsidiary of GRP Ltd.) since November, 1993

Qualification : Diploma holder in Home Science

...with Experienced Management Team



Ganesh Ghangurde Chief Compliance OfficerHemant Kaul President Marketing & CEO of Marangoni GRPPresident Marketing & Mascretary (ICSI)• Chartered Accountant (ICAI) & Company Secretary (ICSI)President Marketing & CEO of Marangoni GRP• MBA, Georgia State, MS, IIT Mumbai• MBA, Leeds University Business School, UK• MBA, Leeds University Business School, UK• Experienced in executing business transformations, M&A and Change Management across Manufacturing, Service and Technology companies.• Experience covers Finance & Accounts, Legal & Statutory, Compliances, Projects,, Rights & Public Issues, IT & SAP Implementations• Handling MGPL business in India ; oversee Sales and Marketing & Business Development for Reclaim Rubber.• Worked across North Asia in B2B and B2C space for companies	 Kush Giramkar Business Head Industrial Polymers & Head Procurement MBA from Indo German Chamber of Commerce, Graduate mechanical engineer from Govt. College of Engineering, Pune More than 22 years of rich experience in the diverse fields of manufacturing sector such as Materials Management, Project Management, Operations, R & D and New Business Development. Shilpa Mehta Chief Financial Offic Chartered Accounts (ICAI) Overall 20+ years' experience and 15 years in senior management cadres Work experience includes Accounts & Finance, Company Direct & Indirect taxation, SAP implementation & operations, Audit 	Administration Administration Post Graduate Diploma in Industrial Relations & Personnel Management from University of Burdwan, More than 20 years of professional experience in the
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Awards & Accolades – Testimony to our raison d'etre





At GRP, we are committed to transitioning from a 'recycled material company' to a **'Sustainable Raw Material Company'**. Therefore, embracing the certifications, partnerships required for achieving that status. PLUS embracing the UN's Sustainability Development Goals.



CSR – Impact Positive Initiatives

- Our CSR vision "to contribute towards social and economic development of the communities where we operate in. And while doing the same, we
 want to build a sustainable way of life for all sections of society".
- GRP believes in doing business the right way and ensuring that we reach out to underserved communities in the way we do business.
- GRP believes in focus beyond business interests and addressing the "quality of life" challenges that underprivileged communities face, and working towards making a meaningful difference to them



EDUCATION

- Balwadis/Mobile Vans for Elementary Education
- Toy-bank to strengthen development through play in rural areas
- Merit based scholarship to support University Education
- Strengthen/Support existing institutes engaged in providing primary, secondary & higher level Education



SUSTAINABLE LIVELIHOOD

- Supporting initiatives around Yoga, meditation, other selfhelp
- Awareness programs for clean living/housing facilities (5S, etc.)
- Awareness programs on hygiene, safe water
- Encouraging plantation of trees through self-help groups of women



HEALTHCARE

- Primary health care centres
- Mobile health care projects
- Preventive health through awareness programs



WOMEN EMPOWERMENT

- Gram Pari in rural areas
- Girl child education up to university level
- Introduction of Water wheel for women to roll it from a distance

 GRP has built a strong association with institutes like such as: Tata Institute of Social Science, Pravara Medical Trust, Ankleshwar Rotary Welfare Trust, K C Mahindra Education Trust, Nanhi Kali Foundation





Business Verticals









Reclaim Rubber - Industry Leading Technology





1ST Company in India to design, fabricate and install an entire plant & machinery for manufacture of reclaim rubber from complete indigenous components



Strong focus on innovation and R & D with DSIR approved lab, $\mathbf{1}^{st}$ company in India to develop reclaims like EPDM & High Tensile



 $\mathbf{1}^{\mathsf{st}}$ company in reclaim rubber sector in India to become SAP ERP enabled



ISO certified company following strict quality control norm ensuring right material supply to its customers



Recycles 1 out of every 10 truck tyres & 1 out of every 8 tubes produced in India



Largest exporter of reclaim rubber from India to more than 60 countries around the world. Caters to 7 out of Top 10 global tyre companies



VALUE PROPOSITION



ECONOMIC

- Cost-saving compared with virgin rubber
- Reduced Energy Consumption



ENVIRONMENTAL

- Alternative to hazardous landfills
- Substitutes natural rubber & crude based synthetic rubbers saving natural resources



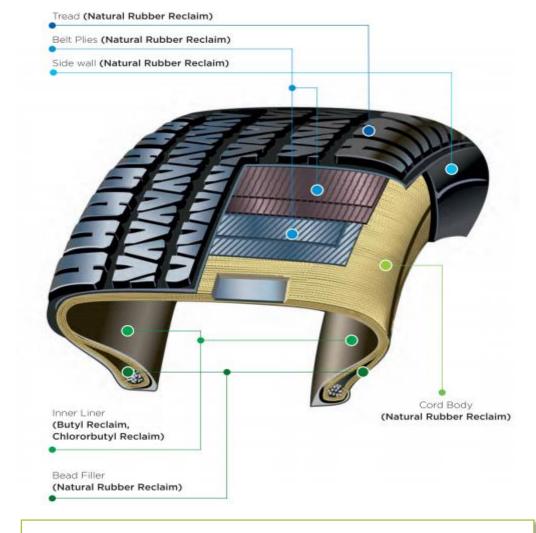
PROCESSING

- Faster Mixing Cycle
- Improved extrusion rate
- Retention of good ageing properties
- Reduced splicing defects
- Controlled die swell

Reclaim Rubber – Cost Effective Alternative



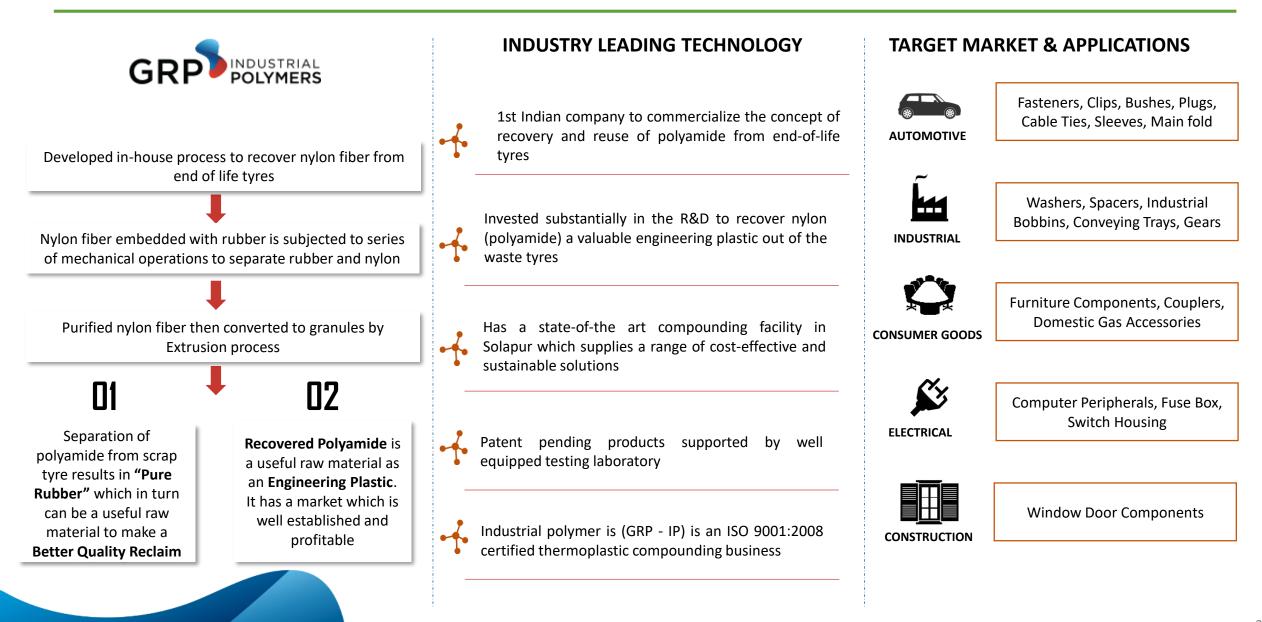




Tyre Industry - Largest Consumer of Rubber

Industrial Polymer – Valuable Engineering Plastic





Custom Die Forms – Diverse Product Portfolio





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Converts end-of-life tyres to design products used for civil & agricultural applications



Custom Die Forms are meant to absorb vibrations in heavy equipment and for insulation against sound

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GRP – C-DF has produces these products in collaboration with leading North America Companies



Ensures reuse of end-of-life tyres with minimal energy needs



PRODUCTS





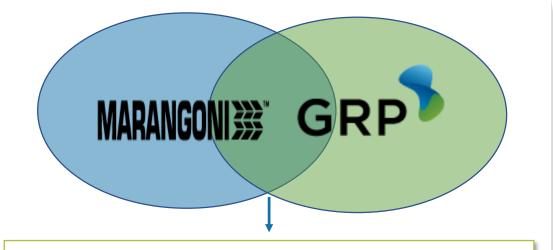
- Link Mats
- Door Mats



- Industrial Mats
- Dock Bumpers

Retreading - Marangoni Joint Venture





Portfolio of Products = Ringtread + Unitread + Classico

Entry into Retrading Markets of India with a Unique Technology, **RINGTREAD – The Spliceless Retread**

Ringtread Delivers: More mileage, Better grip, More reliable and eventually lower cost per KM (CPKM) savings to fleets

Marangoni S.P.A, World's Leading Tyre Retreading Company with a legacy of 70+ years

+

GRP Ltd, India's largest and world's leading rubber recycling company

=

The JV will aim to leverage the strengths of the two partners:

Marangoni as a retreading technology specialist

GRP's understanding of Indian Markets, Strong Supply Chain along with the reach to the End Customers

MARKET OPPORTUNITY

- Radial tyres at present account for 40-45% of Tyre Industry, expected to reach 75%+ by 2020
- Radialisation is estimated to double in the next 4-5 years, thus offering a big opportunity for tyre retreaders in the country
- India's retreading market is estimated at \$ 700 mn with a CAGR of 7-8% with organized sector accounting for 50 %

With Radialization there is a great opportunity for organized players in the retreading industry in CV segment as it reduces per/km cost



...Retreading across Segments







High Efficiency: More efficiency due to less handling and lower process time

Less Space: Less space required for same capacity due to efficient equipment & layout

ABOUT RINGTREAD

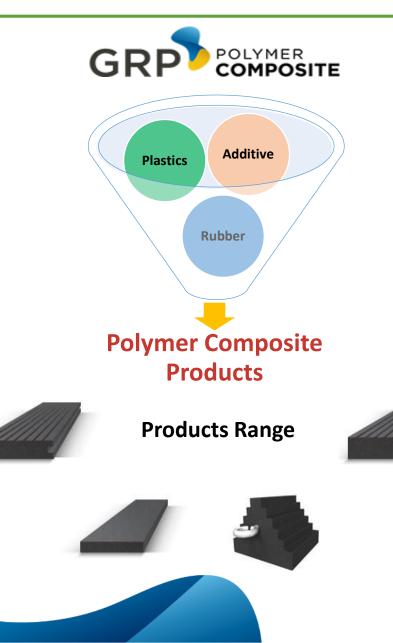
- Ringtread Concept: Tyres are circular in structure and rotate when they work, therefore the new tread must be perfectly circular in order to integrate harmoniously with the casings and recreate a perfect unit
- Ringtread
 - The only precured tread with the profile of original tyre
 - The ring has no joints and fits perfectly to the casing without tension or deformation
 - It guarantees reduced processing times and less waste, and performance levels are equivalent / exceeds those of a new tyre

BENEFIT TO FLEET HOLDERS

- More Reliability: No risk of downtime due to the exclusive ring system
- **More Life:** Less tread wear also on highly abrasive surfaces
- Bore Grip: The best traction even in poor road condition
- More Savings: Very low rolling resistance leading to reduced fuel consumption

New Business Initiative - Polymer Composite Products





ABOUT Polymer Composite Products

- GRP is the exclusive manufacturer to a US based company for supply of composite products
- The composite products are manufactured from 100% recycled rubber and plastics
- The product is environmentally friendly, strong and durable
- The products are well suited for variety of application in sectors such as aviation, military, logistics, construction, oil & gas, marine and agriculture.

Products benefits & features

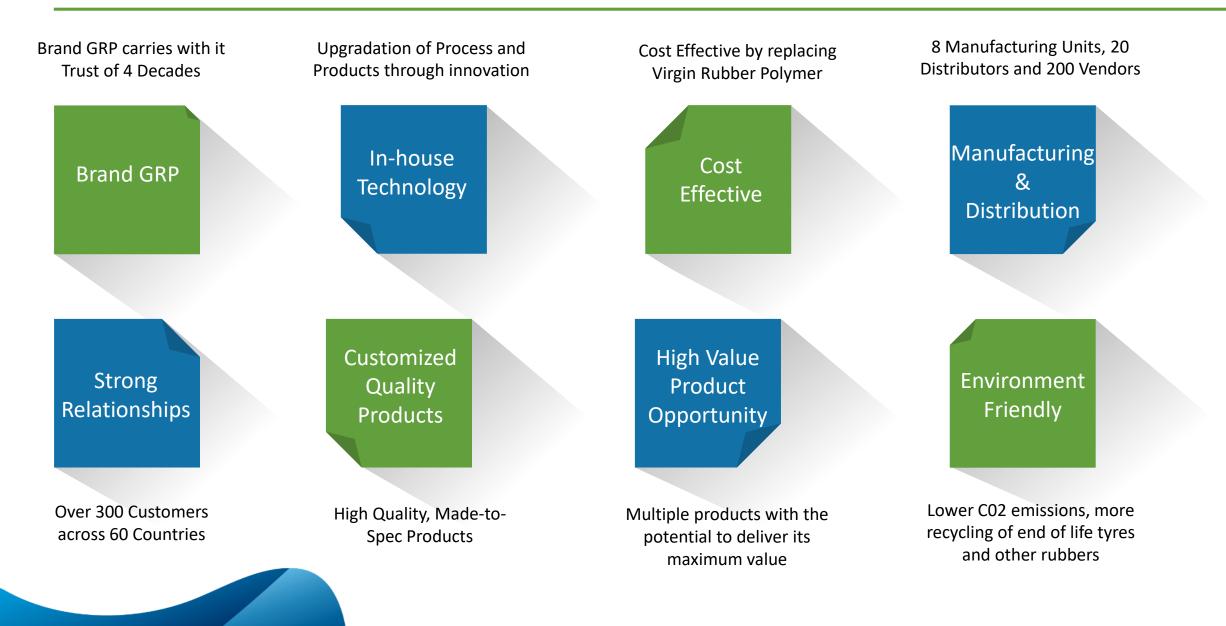
	Composite	Wood
IMPREVIOUS TO FLUIDS	\checkmark	×
EXCELLENT GRIP	\checkmark	×
U V RESISTANT	\checkmark	×
COST EFFECTIVE	\checkmark	×
DURABLE, LONG-LASTING, LIGHT WEIGHT	\checkmark	×
WILL NOT ROT, CRACK, OR SPLINTER	\checkmark	×

Growth Drivers



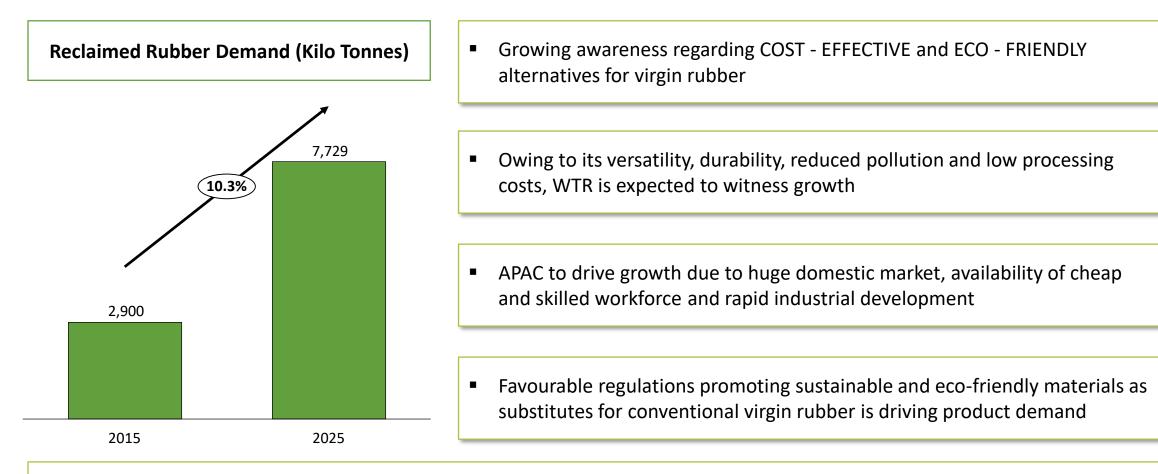
We have built Sustainable Business





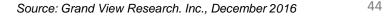
Usage of Reclaimed Rubber on a Growth Path





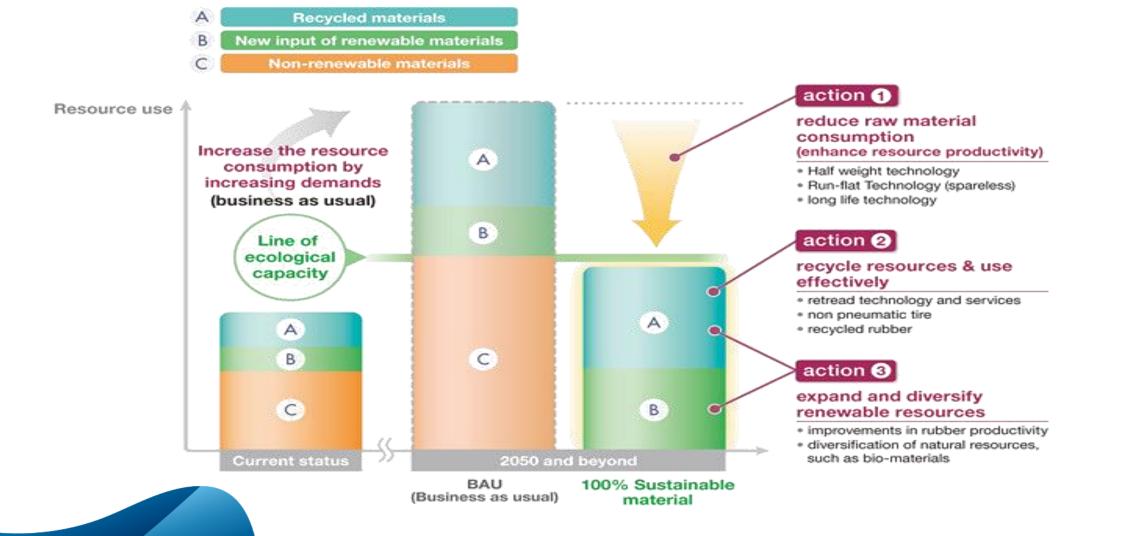
Global Reclaimed Rubber Demand

Global Reclaimed Rubber market is expected to reach USD 6.32 billion by 2025



With strategic shift towards increasing Reclaimed Rubber

To Reduce, Reuse and Recycle the use of fossil fuels and strategic shift towards Reclaimed Rubber. By 2050 companies envisages higher use of Recycled Rubber



RECLAIM RUBBER

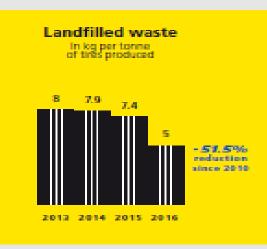
By major tyre manufacturing companies





THE 4R STRATEGY

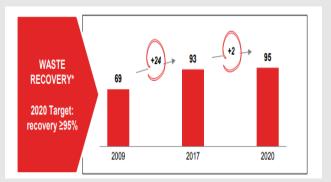
The tire industry uses 32 million tonnes of materials every year, only 25% of which is from renewable sources. To reduce the use of fossil fuels and secure supply, Michelin has made a firm commitment to the circular economy through its 4R strategy: Reduce, Reuse, Recycle and Renew.





By 2025 (vs. 2017) for Specific Products Segments Pirelli aims to:

- Double the share of Renewable Raw Materials
- Reduce the Fossil-Based Materials by -30%



Waste recovered (on total waste) in 2017 vs 2009: 93% (+24% vs. 2009)

• Target 2020 : towards no waste to landfill with a recovery rate ≥95%



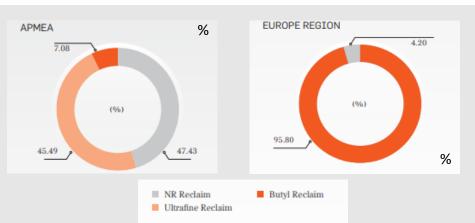
" In the Rubber Group, the use of recycled materials is assuming an increasingly important role. Production waste generated in physical/chemical processes is used as reclaim and adhesive mixtures as recycled products."

In the year under review, the percentage of recycled products of the total raw materials used in tire production was 3%. Our goal is to increase this share to 10% by 2025.



Reclaimed rubber is also used at 2.5% to replace virgin rubber for compounds

Break-Up of Recycled Raw Materials by Type - FY17



Source: Apollo Sustainability report 15-16, Pirelli Sustainability plan 2017-2020, Continental Sustainability report 2016, Michelin Annual & Sustainable Development report 2016

Historical Financials





Profit & Loss (Rs. in Mn.)	FY19	FY18	FY17	FY16
Revenue*	3,574	2,998	3,038	3,150
Cost of Goods Sold	1,707	1,373	1,387	1,488
Employee Cost	586	525	535	493
Other Expenses	1,027	911	855	881
EBIDTA	254	189	261	288
Other Income	4	7	27	4
Depreciation	133	139	143	142
Finance Cost	46	44	38	45
Profit before share of Profit / Loss of JV	78	13	107	105
Share of Profit / (Loss) of JV	(6)	(5)	(0)	-
РВТ	72	8	107	105
Тах	19	15	38	26
PAT	53	(8)	69	79



Consolidated Balance Sheet*



Liabilities (Rs. Mn)	Mar-19	Mar-18
Equity Share Capital	13	13
Other Equity	1,285	1,227
Equity attributable to owners of the Company	1,298	1,241
Non-Controlling Interests	0	0
Total Equity	1,298	1,241
Non-Current Liabilities	249	282
Financial Liabilities		
(i)Borrowings	29	53
(ii)Other Financial liabilities	1	1
Provisions	5	7
Deferred Tax Liabilities (Net)	214	220
Current Liabilities	920	774
Financial Liabilities		
(i)Borrowings	593	458
(ii)Trade Payables	217	157
(iii)Other Financial Liabilities	38	77
Other Current Liabilities	69	49
Provisions	0	29
Current tax liabilities (Net)	3	4
Total Equity & Liabilities	2,468	2,296

Assets (Rs. Mn)	Mar-19	Mar-18
Non-Current Assets	1,289	1,331
Property, Plant and Equipment	1,207	1,246
Capital work in progress	10	22
Investment Property	11	11
Other Intangible assets	2	3
Intangible assets under development	1	1
Financial Assets		
(i)Investments	6	8
(ii)Others	0	0
Other Non-Current Assets	52	39
Current Assets	1,179	965
Inventories	348	341
Financial Assets		
(i)Trade receivables	657	515
(ii)Cash and cash equivalents	44	9
(iii)Bank balances other than mentioned	2	2
(iv)Other Financial assets	15	3
Other Current Assets	112	94
Total Assets	2,468	2,296



Company :

GRP IMPACT POSITIVE CIN: L25191GJ1974PLC002555

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Investor Relations Advisors :



CIN: U74140MH2010PTC204285

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